EXHIBIT A

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Sales Collateral (Draft)

Date: Wed, 21 Jun 2023 00:17:56 +0000

Importance: Normal

From: Srividya Sunderamurthy <srividya@coligomed.com>

Sent: Monday, June 19, 2023 4:12 PM

To: Sameer Padhye <spadhye@nsprxlv.com>
Co: Naidu Annamaneni <anaidu@coligomed.com>

Subject: Sales Collateral (Draft)

** Notice, this email is from an External Source. Use caution when clicking links or opening attachments

Hi Sameer,

It was great to talk to you and your team on Saturday.

I have put together an initial draft of the Sales Collateral material. Forwarding you the links so you and your team can start taking a look. Would love to get some early feedback on the material.

Sales FAQ

https://docs.google.com/document/d/1m2J8hqKnUsja0IkKi9oj4bdCJ6A5cKPV3zeamUrPP6k/edit?usp=sharing

Sales Deck

https://docs.google.com/presentation/d/14VYmDkDwsw6V_u1_I0CHgcf5doyC2w2kgTLpzZE0vKI/edit?usp=sharing

best,

Srividya Sunderamurthy

Product

m: 4088298026







To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Work Product Follow Up **Date:** Wed, 21 Jun 2023 01:09:22 +0000

Importance: Normal

Attachments: PopupRx Inc Baseline Financial Model 6V3-FINAL.xlsm; PRx Valuation 6V3-

FINAL.xlsx; PRx Financial Model Deck 6V3-FINAL.pptx

From: Greg Stecher < greg.stecher@gmail.com>

Sent: Sunday, April 30, 2023 3:12 PM

To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Work Product Follow Up

** Notice, this email is from an External Source. Use caution when clicking links or opening attachments

Hello Sameer,

Excuse the delay in forwarding the materials we discussed. Technical issues challenged my remote access to my server at home and I had to wait until arriving back at my desk to resolve the issue.

Beyond that, I have enclosed 3 files for your review and our discussion next Tuesday.

- 1) PopupRx Baseline Financial Model Password: PRxATX
- 2) PopupRx Valuation No Password
- 3) PopupRx Financial Presentation Deck No Password

The excel files are fairly dense so please feel free to reach out if you have any questions or issues with the files.

I'll look forward to speaking with you Tuesday of next week.

Best regards,

Greg Stecher 725.377.0058





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From: "Sameer Padhye" <spadhye@nsprxlv.com>

To: "spadhye50@gmail.com" <spadhye50@gmail.com> **Subject:** Fw: Sameer / Melissa - Vivoo Partnership Discussion

Date: Thu, 22 Jun 2023 05:21:48 +0000

Importance: Normal

Inline-Images: IMG_0696.jpg

From: Melissa Aydın <melissa@vivoo.io> Sent: Thursday, February 9, 2023 1:30 PM To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Re: Sameer / Melissa - Vivoo Partnership Discussion

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Dear Sameer,

I am so glad to hear from you! Thank you so much for letting me know.

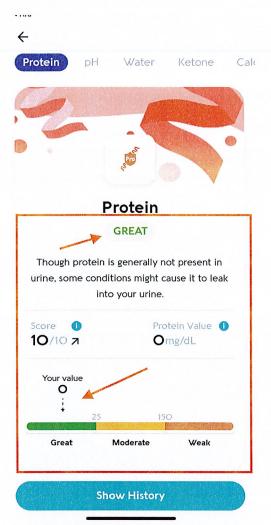
Once a week is excellent, and it is what we recommend.

But if they are on a specific diet, they can take tests twice a week.

Actually, the app shows everything, let me show how you can check your results below:







I can arrange a demo session for you and your team,

Best Regards, Melissa



Melissa Aydin

Head of Partnerships and Business Development • Vivoo 44 Tehama Street, Suite 409, San Francisco, CA, US 94105 www.vivoo.io/



On Thu, Feb 9, 2023 at 11:21 PM Sameer Padhye <<u>spadhye@nsprxlv.com</u>> wrote:

Melissa,

I have received the samples. Thanks a lot.

What is the right frequency of testing do you recommend?

Every day, every week or monthly?

My team has started the testing but we have only so many samples so I want to make sure I distribute right amount of strips to the team members based on the frequency of testing. Also the app does not say what is the

good or bad reading. For example, Protein in your urine 8/10. Is higher number better or lesser number is better?

Thanks

Sameer

From: Melissa Aydın <melissa@vivoo.io> Sent: Thursday, January 26, 2023 9:58 AM To: Sameer Padhye < spadhye@nsprxlv.com>

Subject: Re: Sameer / Melissa - Vivoo Partnership Discussion

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Dear Sameer.

Pleasure is mine. Will do that and share a tracking code with you, thanks!

I hope your team will like our product and technology.

Best Regards, Melissa



Melissa Aydin

Head of Partnerships and Business Development • Vivoo 44 Tehama Street, Suite 409, San Francisco, CA, US 94105 www.vivoo.io/ of wind

On Wed, Jan 25, 2023 at 2:53 AM Sameer Padhye < spadhye@nsprxlv.com > wrote:

Melissa,

It was nice to talk to you yesterday.

Thanks for taking time during your dinner hours.

Our office address:

3022 West Post Road,

Las Vegas, NV 89118

Please do send me some samples for my team to try out the product.

Thanks

Sameer

From: Google Calendar < calendar-notification@google.com > On Behalf Of Melissa Aydin

Sent: Monday, January 23, 2023 9:33 AM

To: Sameer Padhye <spadhye@nsprxlv.com>; Melissa Aydın <melissa@vivoo.io>

Subject: Sameer / Melissa - Vivoo Partnership Discussion

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Hi Sameer,

I am in the link and waiting for you, please click this link to attend the meeting:

https://meet.google.com/bdu-jkas-bpt?authuser=0

Best Regards,

Melissa

Sameer / Melissa - Vivoo Partnership Discussion

8:30pm – 9pm (Türkiye Time) · Monday Jan 23, 2023

Guests

- organizer <u>Melissa Aydın</u> <u>spadhye@nsprxlv.com</u>

Join with Google Meet

Meeting link

meet.google.com/bdu-jkas-bpt

Join by phone

+44 20 3957 2405 (GB)

PIN: 942584483

More phone numbers

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: National Specialty Pharmacy Mary 2023 Financial Statements

Date: Wed, 21 Jun 2023 00:20:10 +0000

Importance: Normal

Attachments: May_2023_Finanacials.xlsx

From: May Sana <msana@nsprxlv.com>
Sent: Tuesday, June 13, 2023 1:42 PM

To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Re: National Specialty Pharmacy Mary 2023 Financial Statements

Sameer,

Here are the May 2023 P&Ls. Let me know if you have any questions.

Thanks, May

Maybelline Sana, CPhT Director of Operations National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 (702)832-3320 ext. 306

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From: May Sana <msana@nsprxlv.com>
Sent: Tuesday, June 13, 2023 1:12 PM
To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Re: National Specialty Pharmacy Mary 2023 Financial Statements

Yes, I will work on that now.

Maybelline Sana, CPhT Director of Operations National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 (702)832-3320 ext. 306



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secure, and confidential manner. Redisclosure without additional patient consent or as permitted by law is prohibited. Unauthorized redisclosure or failure to maintain confidentiality subjects you to appropriate sanction. If you have received this correspondence in error, please notify the sender at once and destroy any copies you have made.

From: Sameer Padhye <spadhye@nsprxlv.com>

Sent: Tuesday, June 13, 2023 1:00 PM To: May Sana <msana@nsprxlv.com>

Subject: Fw: National Specialty Pharmacy Mary 2023 Financial Statements

Hi May,

Can you get me an excel file for the same from our Quickbook account?

Thanks

Sameer

From: Virginia Tyler <virginiat@richwightman.com>

Sent: Monday, June 12, 2023 9:26 AM

To: Sanjiv Dhawan <sdhawan@nsprxlv.com>; Sameer Padhye <spadhye@nsprxlv.com>

Cc: John Wightman, CPA, CGMA <johnw@richwightman.com>; Daniel BoDe <danielb@richwightman.com>

Subject: National Specialty Pharmacy Mary 2023 Financial Statements

** Notice, this email is from an External Source. Use caution when clicking links or opening attachments **

Sanjiv and Sameer,

Attached please find a copy of the May 2023 Financial Statements for National Specialty Pharmacy.

Please feel free to contact our office if you have any questions or concerns.

Virginia Tyler

Accounting Staff Rich, Wightman & Co., CPAs, LLC 1301 S. Jones Blvd. Las Vegas, NV 89145

(702)878-0959

Case 5:23-cv-04357-NW Document 130-2 Filed 06/2 National Specialty Pharmacy, LLC Filed 06/23/25 Page 10 of 63

06/13/23 **Accrual Basis**

Profit & Loss by Class

June 2022 through May 2023

Jun 22

Ordinary Income/Expense

Income

Refunds

Sales - Pharmacy

Total Income

Cost of Goods Sold

DME - Med Surg

Drug Purchases

Freight & Delivery

Inventory Adjustment - DME

Inventory Adjustments - Drugs

Payroll - Bonus Pharmacy Wages

Payroll - Bonus Commissions & S

Payroll - Bonus Taxes COGS

Payroll - Commissions & Sales

Payroll - Pharmacy Wages

Payroll - Taxes(COGS)

Pharmacy Supplies

Total COGS

Gross Profit

Expense

Automobile Expense

Bad Debts

Bank Service Charges

Business License & Permits

Certifications Expense

Commerce Tax

Computer & Internet Expense

Computer Hardware Expense

Computer & Internet Expense - Other

Total Computer & Internet Expense

Consulting Fees

Delivery In House Expense

Depreciation Expense

Amortization Expense

Depreciation Expense - Other

Total Depreciation Expense

Disposal Services

Donations

Dues and Subscriptions

Employee Welfare Expense

Entertainment Expense

Insurance Expense

Auto Insurance

Dental Insurance

Jul 22

Aug 22

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Attached Image

Date: Wed, 21 Jun 2023 01:00:38 +0000

Importance: Normal

Attachments: 4386_001.pdf **Inline-Images:** image001.png

From: Stuart Koszer <skoszer@nsprxlv.com>

Sent: Friday, May 12, 2023 7:52 AM

To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: FW: Attached Image

You asked me for an answer on the non DOL compound business.

Well, here is the total non-DOL compound business from 1-1-23 to yesterday.

There are some notes on it as well.

As always, if you have any questions just let me know.

"A leader that won't listen to others will eventually be surrounded by people that have nothing to say." -Andy Stanley

Stuart J. Koszer, RPh.

Pharmacist and Chief Strategy and Deployment Officer



SPECIALTY



National Specialty Pharmacy LLC Cell 702-480-9074 | Pharmacy 702-832-3320 3022 W Post Rd

Las Vegas, NV 89118

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From: NSP Copier <cp@nsprxlv.com>
Date: Friday, May 12, 2023 at 7:47 AM
To: Stuart Koszer <skoszer@nsprxlv.com>

Subject: Attached Image

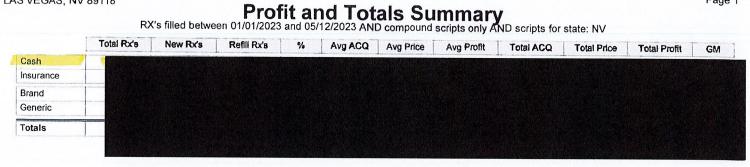
EXHIBIT

Sign / / /



NATIONAL SPECIALTY PHARMACY 3022 W POST RD LAS VEGAS, NV 89118

May 12, 2023 7:41am Page 1



Highlighted Non-Doc Conpounds. The only Congrounds That set our Through France are Dol.

Aug prolit per Rx without Lubor figured

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Compound Claim Example **Date:** Wed, 21 Jun 2023 00:21:24 +0000

Importance: Normal

Attachments: Pain Cream Example.pdf; ESI Pharmacy Agreement.pdf

From: May Sana <msana@nsprxlv.com> Sent: Friday, June 9, 2023 9:04 AM

To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Compound Claim Example

Sameer,

I spoke with Express Scripts this morning. The numbers I am seeing on our online portal are not populating so they gave me the amounts on this one pain cream claim as an example. Please give me a call when you are free.

Thanks, May

Maybelline Sana, CPhT Director of Operations National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 (702)832-3320 ext. 306

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Version Date: 08/01/2014

Contract Number: NCM232261

Version Number: 1

1 of 20

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EXPRESS SCRIPTS, INC. PHARMACY PROVIDER AGREEMENT

RECITALS

WHEREAS, ESI administers and manages Prescription Drug Programs for its Sponsors (as defined in Sections 1.5 and 1.9 of this Agreement, respectively), which programs include claims administration, mail service dispensing and other pharmacy benefit management services; and

WHEREAS, in order to fulfill its service obligation to its Sponsors, ESI maintains a variety of pharmacy networks; and

WHEREAS, Provider desires to participate in one or more of ESI's pharmacy networks to provide pharmacy services to eligible Members (as defined in Section 1.3), all in accordance with and subject to the terms and conditions set forth in this Agreement and the Provider Manual.

NOW, THEREFORE, for good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, ESI and Provider hereby agree as follows:

TERMS AND CONDITIONS

- 1. <u>DEFINITIONS</u>. As used in this Agreement, and as set forth in the Provider Manual, each of the following terms (and the plural thereof, when appropriate) shall have the meaning set forth herein, except where the context makes it clear that such meaning is not intended:
 - "Affiliate" means, as to either party: (a) any division of a party other than the division(s) with direct responsibility for carrying out the party's obligations under this Agreement, and (b) any corporation or other entity which, directly or indirectly, through one or more intermediaries, controls (i.e., possesses, directly or indirectly, the power to direct or cause the direction of the management and policies of an entity, whether through ownership of voting securities, by contract, or otherwise), is controlled by, or is under common control with such party.
 - 1.2 "Effective Date" shall mean the date upon which ESI executes this Agreement as set forth on the signature page of this Agreement.
 - 1.3 "Member(s)" means a subscriber and his or her eligible dependents to which benefits are available pursuant to a Prescription Drug Program.
 - 1.4 "Pharmacy" or "Pharmacies" means the pharmacy or pharmacies listed on <u>Exhibit B</u>, attached hereto and incorporated herein by this reference, which are owned or operated by Provider, licensed by the appropriate state board of pharmacy and other applicable regulatory authorities, meets the definition of Retail Provider (as defined in Section 1.8) and has been approved by ESI to provide services hereunder. If Provider owns or controls more than one Pharmacy, then Provider shall cause all such Pharmacy(ies) to provide services to Members in accordance with this Agreement and to be bound by and comply with all of the provisions set

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Claim Details

< Go Back

Household Member Derek Scott (05/07/1966) - F Cardholder ID 75G0000052195 **Effective Date** 01/01/1901 -

Group Number

Drug Name

COMPOUND

Formulary

Yes

Rx#

000000052328

Form

POWDER

Date Of Service

06/07/2023

Qty

240.000

Days Supply

Pharmacy Service Type

30 0

MME Accumulated (Mg)

0.00

Compound Details

Compound Type

Dosage Form Description Code

Ingredient Component Count

11

Dispensing Unit Form Indicator

NDC	Drug Name	Qty	Drug Cost	Cost Basis	Status Code	Approved Ingredient Cost	App/Rej
62991220408	GABAPENTIN 100 %	14.4	\$907.20	01 = Ingredient Cost Paid as Submitted		.\$0.00 544. 32	APPROVED
62991273306	KETOPROFEN MICRONIZED 100 %	12	\$180.00	01 = Ingredient Cost Paid as Submitted		se:00 108	APPROVED
62991201403	BUPIVACAINE HCL 100 %	12	\$576.00	01 = Ingredient Cost Paid as Submitted		se.00 345.60	APPROVED
62991101305	BACLOFEN 100 %	4.8	\$180.00	01 = Ingredient Cost Paid as Submitted		spec 108.	APPROVED
62991104006	CYCLOBENZAPRINE HCL 100 %	4.8	\$232.80	01 = Ingredient Cost Paid as Submitted		50.00 139.68	APPROVED
62991252101	PENTOXIFYLLINE 100 %	7.2	\$29.16	01 = Ingredient Cost Paid as Submitted		se.00 17.50	APPROVED
62991124203	MAGNESIUM CHLORIDE	24	\$4.79	01 = Ingredient Cost Paid as Submitted		\$0.00 2.87	APPROVED

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NDC	Drug Name	Qty	Drug Cost	Cost Basis	Status Code	Approve Cost	ed Ingredient	App/Rej
51927465500	PRACASIL TM-PLUS	7.2	\$91.58	01 = Ingredient Cost Paid as Submitted		\$9.00	54.95	APPROVED
38779051001	PROPYLENE GLYCOL 99.5 %	24	\$4.56	01 = Ingredient Cost Paid as Submitted	THE RESERVE THE PROPERTY OF THE PROPERTY AND ADDRESS.	\$0.00	2.74	APPROVED
51927448200	PCCA CUSTOM LIPO-MAX C	129.6	\$368.06	01 = Ingredient Cost Paid as Submitted		\$0.00	220.84	APPROVED
38779770802	MEGAPUMP AIRLESS	2	\$20.78	01 = Ingredient Cost Paid as Submitted		\$0.00	12.47	APPROVED

Paid Claim

Claim payment was included in the check dated 01/01/1800. Check $\#\mathbf{0}$

Patient Paid 0.00

Pharmacy Reimbursed 1560.97 \$ 6.87 Professional Pharmacy Services Fee (Compounding Fee)

Date Processed 06/07/2023

Authorization Number 52328158140447

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: DOE Comparison 6.5.23

Date: Wed, 21 Jun 2023 00:22:15 +0000

Importance: Normal

Attachments: Mymatrixx_vs_DOE_Ins.xlsx

From: May Sana <msana@nsprxlv.com> Sent: Tuesday, June 6, 2023 10:34 AM

To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: DOE Comparison 6.5.23

Sameer,

I put together a claim comparison between MyMatrixx and DOE insurances. Let me know if you have any questions.

Thanks, May

Maybelline Sana, CPhT Director of Operations National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 (702)832-3320 ext. 306

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ate Dispensed Scrip	Customer Name	Prescriber	Drug Name
6/5/2023 65			ACCU-CHEK GUIDE TEST STRIPS (100CT)
6/5/2023 59			ALBUTEROL HFA (CIPLA PROVENTIL)
6/5/2023 53			ALBUTEROL HFA (LUPIN PROAIR)
6/5/2023 56			ALBUTEROL HFA (LUPIN PROAIR)
6/5/2023 62			ALBUTEROL HFA (TEVA PROAIR)
6/5/2023 46			ALBUTEROL HFA (VENTOLIN)
6/5/2023 46			ALBUTEROL HFA (VENTOLIN)
6/5/2023 49			ALBUTEROL HFA (VENTOLIN)
6/5/2023 54			ALBUTEROL HFA (VENTOLIN)
6/5/2023 56			ALBUTEROL HFA (VENTOLIN)
6/5/2023 58			ALBUTEROL HFA (VENTOLIN)
6/5/2023 61			ALBUTEROL HFA (VENTOLIN)
6/5/2023 61			ALBUTEROL HFA (VENTOLIN)
6/5/2023 61			ALBUTEROL HFA (VENTOLIN)
6/5/2023 63			ALBUTEROL HFA (VENTOLIN)
6/5/2023 63			ALBUTEROL HFA (VENTOLIN)
6/5/2023 65			ALPRAZOLAM 0.5MG TAB
6/5/2023 42			AMLODIPINE 2.5MG TAB
6/5/2023 65			AMOX/K CLAV 875-125 TAB
6/5/2023 52			ANORO ELLIPT 62.5-25 AER
6/5/2023 59			ASMANEX 220MCG 30 DOSE
6/5/2023 42			ATORVASTATIN 10MG TAB
6/5/2023 52			ATORVASTATIN 10MG TAB
6/5/2023 61			AZEL/FLUTIC 137-50 NASAL SPRAY
6/5/2023 65			AZITHROMYCIN 250MG TAB
6/5/2023 58			BD PRECISIONGLIDE LL 23GX1 TW NEEDLE
6/5/2023 61			BENZONATATE 100MG CAPSULE
6/5/2023 55			BUDES/FORMOT AER 160-4.5
6/5/2023 44			CALCIUM 500MG TAB
6/5/2023 58			CARVEDILOL 25MG TAB
6/5/2023 53			CETIRIZINE 10MG TAB
6/5/2023 55			CETIRIZINE 10MG TAB
6/5/2023 65			CYCLOBENZAPRINE 10MG TAB
6/5/2023 59			DEXCOM G7 SENSOR

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Claims

Date: Wed, 21 Jun 2023 00:22:35 +0000

Importance: Normal

Attachments: MyMatrixx_6.5.23.xlsx; Rejection Codes.pdf

From: May Sana <msana@nsprxlv.com> Sent: Monday, June 5, 2023 8:15 PM

To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Claims

Sameer,

There are blank fields in the DRUG NAME column because those claims did not go through so the claim was not captured. Those are the compounds. Let me know if you have any questions.

Thanks, May

Maybelline Sana, CPhT Director of Operations National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 (702)832-3320 ext. 306

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Insurance	PCN	BIN	Patient Na Prescriber Drug Nam Script Numb	Refi	Dispensed
DOE MyMatri			47	01	
DOE MyMatri			47	01	
DOE MyMatri			47	01	
DOE MyMatri			47	01	
DOE MyMatrix			47	01	
DOE MyMatrix			47	01	
DOE MyMatrix			47	01	
DOE MyMatrix			47	01	
DOE MyMatrix			47	01	
DOE MyMatrix			13	01	6/5/2023
DOE MyMatrix			97	00	6/5/2023
DOE MyMatrix			77	00	6/5/2023
DOE WORK CO			97	00	6/5/2023
DOE MyMatrix			54	03	
DOE MyMatrix			54	03	
DOE MyMatrix			54	03	
DOE MyMatrix			49	02	
DOE MyMatrix			13	01	6/5/2023
DOE MyMatrix			49	02	0,0,2020
DOE MyMatrix			49	02	
DOE MyMatrix			49	02	
DOE MyMatrix			49	02	
DOE MyMatrix			49	02	
DOE MyMatri			49	02	
DOE MyMatrix	- XXXXXXXXXXXXXXXX		49	02	
DOE MyMatrix			49	02	
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O	M/I Patient Gender Code M/I Patient Relationship Code M/I Patient Location M/I Other Coverage Cod	3Ø5 3Ø6
1	M/I Patient Relationship Code M/I Patient Location M/I Other Coverage Cod	3Ø6
2	M/I Patient Location M/I Other Coverage Cod	
3 M 4 M 5 M 6 M 7 M 9 M	M/I Other Coverage Cod	13017
4 N 5 N 6 N 7 N 9 N		
5	M/I Eligibility Clarification Code	3Ø8 3Ø9
16 N 17 N 19 N		
.7 N .9 N .2C N	M/I Date of Service	4Ø1
.9 N	M/I Prescription/Service Reference Number	4Ø2
2C 1	M/I Fill Number	4Ø3
	M/I Days Supply	4Ø5
	M/I Pregnancy Indicator	335
	M/I Primary Care Provider ID Qualifier	468
	M/I Compound Code	4Ø6
	M/I Product/Service ID	4Ø7
	M/I Dispense As Written (DAW)/Product Selection Code	4Ø8
	M/I Ingredient Cost Submitted	4Ø9
	M/I Prescriber ID	411
	M/I Unit Of Measure	6ØØ
	M/I Date Prescription Written	414
	M/I Number Refills Authorized	415
	M/I Request Type	498-PA
	M/I Request Period Date-Begin	498-PB
	M/I Request Period Date-End	498-PC
	M/I Basis Of Request	498-PD
	M/I Authorized Representative First Name	498-PE
	M/I Authorized Representative Last Name	498-PF
	M/I Authorized Representative Street Address	498-PG
	M/I Authorized Representative City Address	498-PH
	M/I Authorized Representative State/Province Address	498-PJ
	M/I Authorized Representative Zip/Postal Zone	498-PK
	M/I Prescriber Phone Number	498-PM
	M/I Prior Authorized Number Assigned	498-PY
	M/I Authorization Number	5Ø3
	Prior Authorization Not Required	4Ø7
	M/I Prior Authorization Supporting Documentation	498-PP
BT	Active Prior Authorization Exists Resubmit At Expiration Of	
3W]	Prior Authorization	

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: National Specialty Pharmacy Mary 2023 Financial Statements

Date: Wed, 21 Jun 2023 00:19:39 +0000

Importance: Normal

Attachments: P&L_By_Class_May_2023.xlsx

From: May Sana <msana@nsprxlv.com>
Sent: Wednesday, June 14, 2023 1:09 PM
To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Re: National Specialty Pharmacy Mary 2023 Financial Statements

Does this work?

Maybelline Sana, CPhT Director of Operations National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 (702)832-3320 ext. 306

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From: Sameer Padhye <spadhye@nsprxlv.com>

Sent: Tuesday, June 13, 2023 3:02 PM To: May Sana <msana@nsprxlv.com>

Subject: Re: National Specialty Pharmacy Mary 2023 Financial Statements

May,

Thanks a lot. I see the format is different from what we did last time with your bookkeeper. That is causing problems to load this excel into the database.

Sameer

From: May Sana <msana@nsprxlv.com>
Sent: Tuesday, June 13, 2023 1:42 PM

To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Re: National Specialty Pharmacy Mary 2023 Financial Statements

Sameer,

Here are the May 2023 P&Ls. Let me know if you have any questions.

Thanks,





May

Maybelline Sana, CPhT Director of Operations National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 (702)832-3320 ext. 306

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From: May Sana <msana@nsprxlv.com>
Sent: Tuesday, June 13, 2023 1:12 PM

To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Re: National Specialty Pharmacy Mary 2023 Financial Statements

Yes, I will work on that now.

Maybelline Sana, CPhT Director of Operations National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 (702)832-3320 ext. 306

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From: Sameer Padhye <spadhye@nsprxlv.com>

Sent: Tuesday, June 13, 2023 1:00 PM **To:** May Sana <msana@nsprxlv.com>

Subject: Fw: National Specialty Pharmacy Mary 2023 Financial Statements

Hi May,

Can you get me an excel file for the same from our Quickbook account?

Thanks

Sameer

From: Virginia Tyler <virginiat@richwightman.com>

Sent: Monday, June 12, 2023 9:26 AM

To: Sanjiv Dhawan <sdhawan@nsprxlv.com>; Sameer Padhye <spadhye@nsprxlv.com>

Cc: John Wightman, CPA, CGMA < johnw@richwightman.com>; Daniel BoDe < danielb@richwightman.com>

Subject: National Specialty Pharmacy Mary 2023 Financial Statements

** Notice, this email is from an External Source. Use caution when clicking links or opening attachments **

Sanjiv and Sameer,
Attached please find a copy of the May 2023 Financial Statements for National Specialty Pharmacy.
Please feel free to contact our office if you have any questions or concerns.
Virginia Tyler
Accounting Staff
Rich, Wightman & Co., CPAs, LLC
1301 S. Jones Blvd.
Las Vegas, NV 89145
(702)878-0959

Case 5:23-cv-04357-NW Document 130-2 Filed 06/23/25 Page 25 of 63

1:06 PM 06/14/23 Accrual Basis

National Specialty Pharmacy, LLC

Profit & Loss by Class

September 2015 through May 2023

Sep 15 Oct 15 Nov 15 Dec 15

Ordinary Income/Expense

Income

Charge Backs

Funds on Hold (Clawback)

Nonmedical Income

Refunds

Returned Checks

Revenue - Insurance Claim

Sales - Pharmacy

Total Income

Cost of Goods Sold

Bad & Destroyed Drugs

Commissions

DME - Med Surg

Drug Purchases

Freight & Delivery

Inventory Adjustment - DME

Inventory Adjustments - Drugs

Laboratory Fees

Payroll - Bonus Pharmacy Wages

Payroll - Bonus Commissions & S

Payroll - Bonus Taxes COGS

Payroll - Commissions & Sales

Payroll - Pharmacy Wages

Payroll - Taxes(COGS)

Pharmacy Supplies

Referral Fees

Total COGS

Gross Profit

Expense

Advertising and Promotion

Automobile Expense

Bad Debts

Bank Service Charges

Business License & Permits

Business Promotion

Certifications Expense

Commerce Tax

Computer & Internet Expense

Computer Hardware Expense

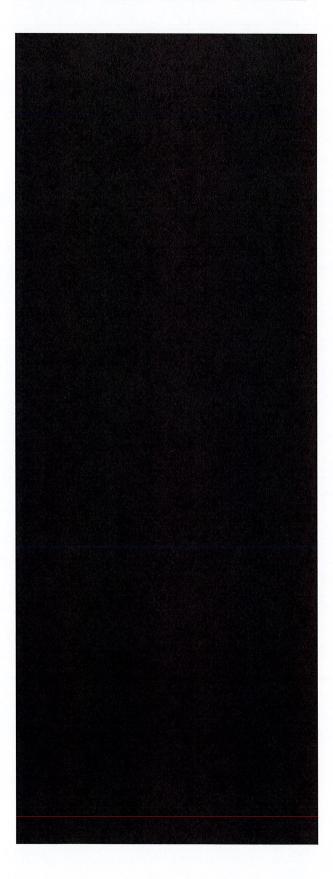
Computer & Internet Expense - Other

Total Computer & Internet Expense

Consulting Fees

Continuing Education

Delivery In House Expense



To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Report 2016-2017

Date: Wed, 21 Jun 2023 01:11:47 +0000

Importance: Normal

Attachments: PK_Report_2016-2017.XLS.xlsx

From: May Sana <msana@nsprxlv.com>
Sent: Thursday, April 27, 2023 2:57 PM
To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Report 2016-2017

Maybelline Sana, CPhT Director of Operations National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 (702)832-3320 ext. 306

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LOG OF SCRIPTS COMBINED PRESCRIPTIONS Schedule: ALL

1/4/2016

1/4/2016

National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 Ph. (702) 832-3320

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1 line report

Printed 4/27/2023

Page 1 Prescriptions filled between 1/1/2016 and 12/31/2017 NCPDP #2993447 FN4652207 Sorted by: Fill date

Pharmacist Date disp. Date written Patient Qty and Drug Initials Re/Rm Total Tax 1/4/2016 12/31/2015 2 425.66 1/4/2016 5/22/2015 9.60 1/4/2016 3/12/2015 0 24.00 1/4/2016 1/4/2016 18.00 7/16/2015 1/4/2016 3 0 45.00 1/4/2016 11/18/2015 25.00 1/4/2016 10/30/2015 99 95 2.04 1/4/2016 11/4/2015 3 2,621.91 1/4/2016 0 1/4/2016 0 90.00 1/4/2016 12/29/2015 2,810.23 1/4/2016 12/29/2015 4 2,581.41 1/4/2016 12/24/2015 6 50.00 1/4/2016 11/19/2015 2 2 640.70 1/4/2016 11/19/2015 1,305.92 1/4/2016 1/4/2016 0 18.00 1/4/2016 1/4/2016 0 0 12.00 1/4/2016 12/30/2015 0 0 90.00 10/26/2015 35.00 1/4/2016 12/16/2015 0 0 405.67 1/4/2016 10/30/2015 0 2 60.00 1/4/2016 12/30/2015 0 90.00

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Parkinson's menu of service and common DOL meds

Date: Wed, 21 Jun 2023 01:12:40 +0000

Importance: Normal

Attachments: 4200_001.pdf

From: Michelle Donaldson < mdonaldson@nsprxlv.com >

Sent: Wednesday, April 26, 2023 5:57 PM

To: Sanjiv Dhawan <sdhawan@innovatechlaw.com>; Sameer Padhye <spadhye@nsprxlv.com>; Stephen Drog <sdrog@nsprxlv.com>; Stuart Koszer <skoszer@nsprxlv.com>; Monica Zacarias <mzacarias@nsprxlv.com>

Subject: Parkinson's menu of service and common DOL meds

Good Afternoon,

I wanted to send out an updated version of the marketing material we put together for Parkinson's disease for TN and the most common DOL meds that we see that are covered and at higher reimbursement rate. Stephen, Monica, and I all worked on this, and I feel that it turned out great! We added some pictures for DME. I truly feel that adding the weighted dinner set, and the anti-tremor gloves will make this package well thought out specifically for the Parkinson's patients. I am very happy with the content we were able to come up with, now we will just need Daniel to make it all look amazing to add to our marketing arsenal to keep us above the rest. If anyone has anything else to add or delete after reviewing, please do so we can have all eyes on deck.

Thank You,
Michelle R Donaldson
Director of Sales and Marketing
National Specialty Pharmacy
3022 West Post Road
Las Vegas, Nevada 89118
National Specialty Pharmacy.com

Ph: 702-832-3320 Cell: 702-234-7302

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Parkinson's Disease

Anti-Parkinson's Agents (commonly covered by DOL):

()
 F
 F
 E

Medications for side-effects of Anti-Parkinson's Agents (commonly covered by DOL):

1. Z
2. E
3. C
4. L
5. A
6. N

Compounded medications for effects of Parkinson's:

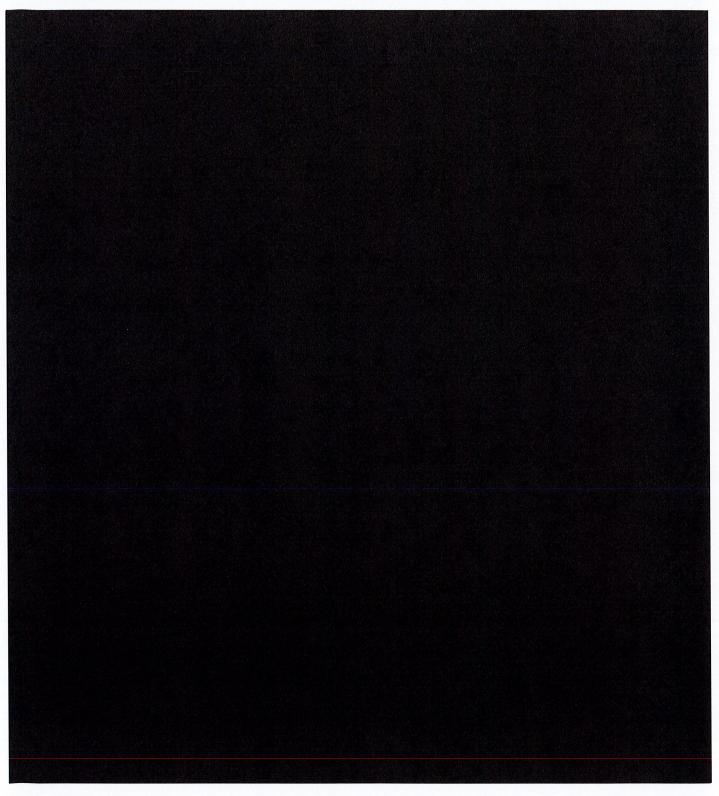
1. C 2. G 3. H 4. I

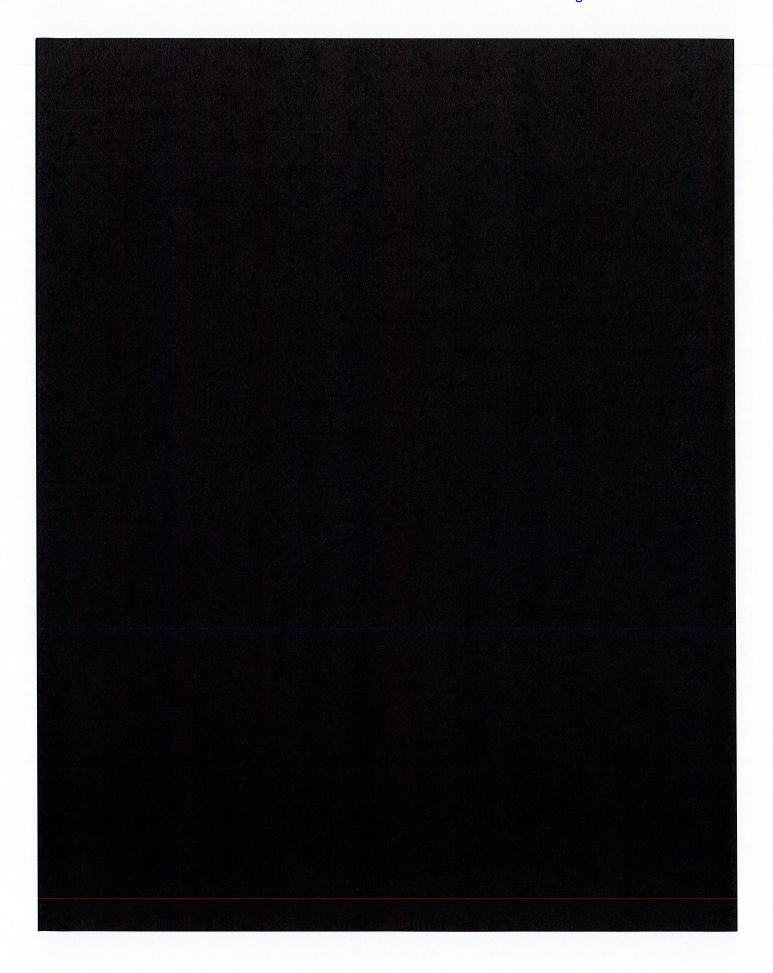
DME:

1. C
2. E
3. T
4. F
5. H
6. C
7. N
8. S
9. B
10. V
11. C
12. C
13. B

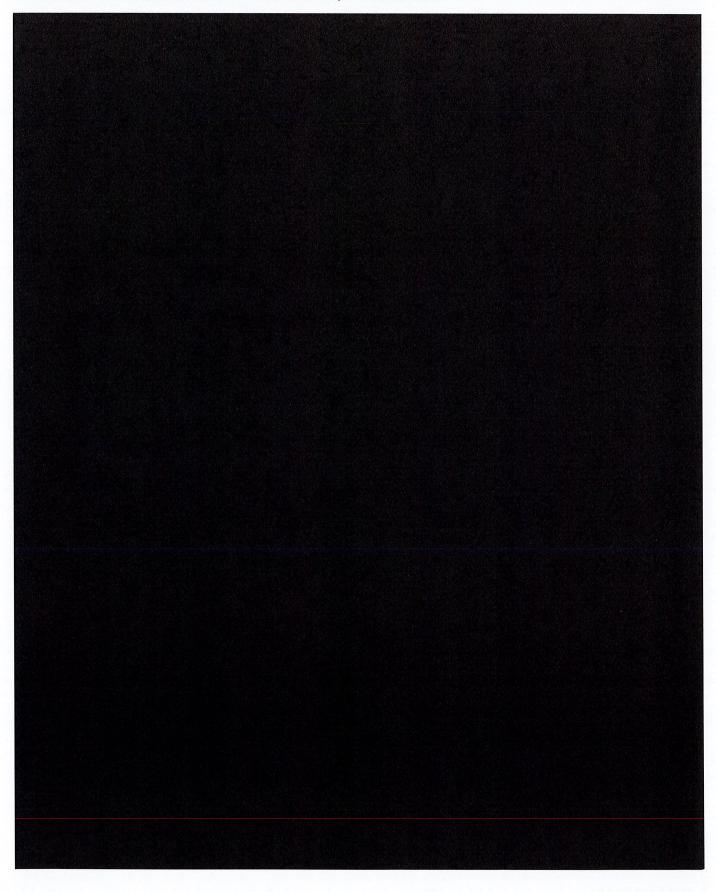
Parkinson's Suggested DME Items:

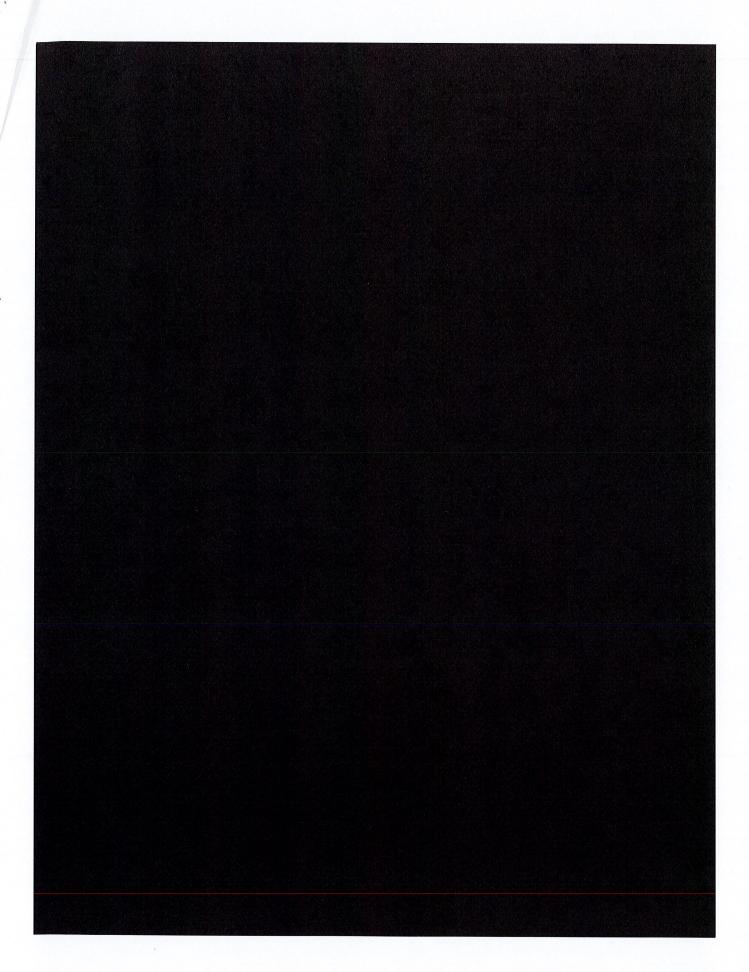
*** The below items require a prior authorization with the DOL for medical necessity for patient's covered conditions











To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Out-Of-State DOE

Date: Wed, 21 Jun 2023 01:33:22 +0000

Importance: Normal

Attachments: Washington.xlsx; Utah.xlsx; Tennessee.xlsx; Ohio.xlsx; New_Mexico.xlsx; Montana.xlsx;

Missouri.xlsx; Idaho.xlsx; Georgia.xlsx; Florida.xlsx; Connecticut.xlsx; Colorado.xlsx;

California.xlsx; Arizona.xlsx

From: May Sana <msana@nsprxlv.com> Sent: Friday, April 7, 2023 2:23 PM

To: Sameer Padhye <spadhye@nsprxlv.com>

Cc: Stephen Drog <sdrog@nsprxlv.com>; Marisa Ruth <mruth@nsprxlv.com>

Subject: Out-Of-State DOE

I just did a quick report of each state we are licensed in. Here are the results-

We do not have DOE patients in the following states:

Indiana

Illinois

Iowa

Maine

Minnesota

New Jersey

New York

Oregon

Pennsylvania

Rhode Island

South Dakota

Vermont

Wisconsin

Wyoming

We have DOE patients in the following states:

Arizona

California

Colorado

Connecticut

Florida

Georgia

Idaho

Missouri

Montana

New Mexico





Ohio Tennessee Utah Washington

Thanks, May

Maybelline Sana, CPhT Director of Operations National Specialty Pharmacy 3022 W Post Rd Las Vegas, NV 89118 (702)832-3320 ext. 306

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To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Attached Image

Date: Wed, 21 Jun 2023 01:42:09 +0000

Importance: Normal

Attachments: 3664_001.pdf **Inline-Images:** image001.png

From: Stuart Koszer <skoszer@nsprxlv.com> Sent: Tuesday, March 7, 2023 10:06 AM

To: Sameer Padhye <spadhye@nsprxlv.com>; Michelle Donaldson <mdonaldson@nsprxlv.com>; Sanjiv Dhawan

<sdhawan@nsprxlv.com> **Subject:** FW: Attached Image

You guys might want to take a look at this.

These are active FWP participants by state. White Card holders.

Granted that these numbers are from 2020 but it looks like Michelle's assessment of NV pt base is correct, we have saturated the market.

There are a couple of other VERY large fish, specifically TN with 15k+ active participants.

"A leader that won't listen to others will eventually be surrounded by people that have nothing to say." -Andy Stanley

Stuart J. Koszer, RPh.

Pharmacist and Chief Operating Officer



National Specialty Pharmacy LLC Cell 702-480-9074 | Pharmacy 702-832-3320 3022 W Post Rd

Las Vegas, NV 89118

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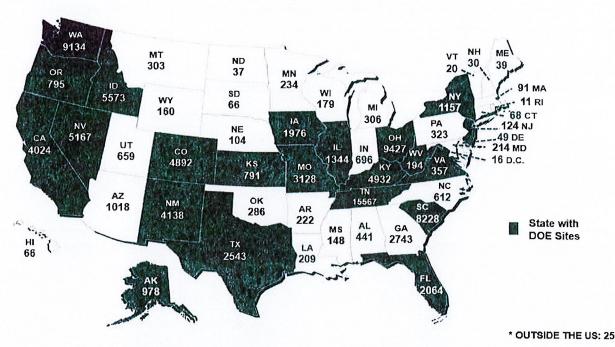
From: NSP Copier <cp@nsprxlv.com>
Sent: Tuesday, March 7, 2023 7:54 AM
To: Stuart Koszer <skoszer@nsprxlv.com>

Subject: Attached Image





Figure 1. FWP Participants by State of Residence (1997 – September 2020)



Since the inception of the FWP, DOE has made great strides in addressing the occupational health legacy of its activities from nuclear weapons design and production, and/or other activities that may have exposed its workers to toxic substances and hazardous conditions. Since 1997, the FWP has provided a total of 158,061 conventional medical screening exams (initial and re-screen exams) to 95,632 former workers. Since 2000, through the Early Lung Cancer Detection (ELCD) program, the FWP has screened 15,597 participants for occupational lung cancer with low-dose helical computed tomography (CT) scans, and completed 61,787 baseline, follow-up, and annual low-dose CT scans.

Additional information on the FWP, can be found at: (http://energy.gov/ehss/services/worker-health-and-safety/former-worker-medical-screening-program).

Case 5:23-cv-04357-NW Document 130-2 Filed 06/23/25 Page 38 of 63

From: "Sameer Padhye" <spadhye@nsprxlv.com>

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: DOE locations map

Date: Thu, 22 Jun 2023 05:13:35 +0000

Importance: Normal

Attachments: DOE_locations_map.pdf

From: Daniel Brown chi: Thursday, March 2, 2023 3:23 PM">chi: Thursday, March 2, 2023 3:23 PM
To: Sameer Padhye spadhye@nsprxlv.com

Subject: DOE locations map

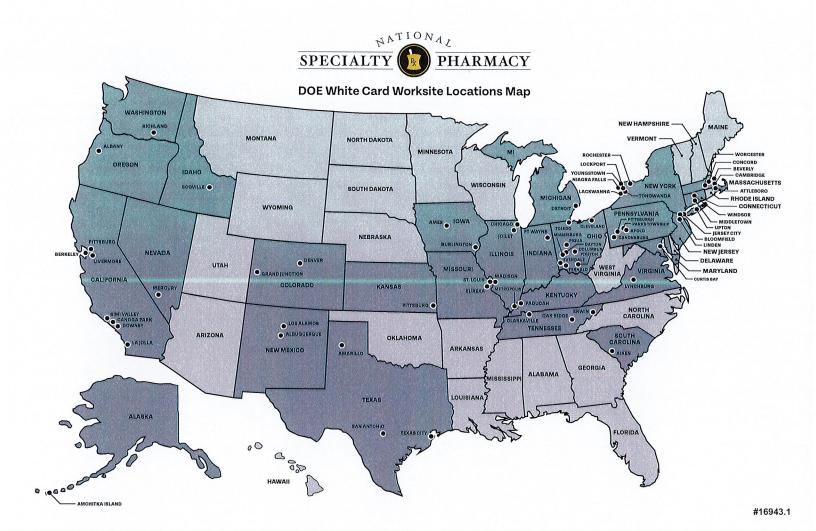
Attached is the DOE White Card Worksite locations map.

Thank you,

Daniel







To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: TN Pharmacy Questions 4-30-2023

Date: Wed, 21 Jun 2023 01:10:43 +0000

Importance: Normal

From: Stephen Drog <stephen.drog@gmail.com>

Sent: Sunday, April 30, 2023 9:30 AM

To: Sameer Padhye <spadhye@nsprxlv.com> **Subject:** TN Pharmacy Questions 4-30-2023

** Notice, this email is from an External Source. Use caution when clicking links or opening attachments

Good Morning Sameer!

Here is our list of questions for the new TN Pharmacy!

- 1. Which active state licenses are currently held (other than TN)?
- 2. Has there been any disciplinary action from any state Board of Pharmacy? If so, what was the outcome? Are records on file?
- 3. Has there been any disciplinary action from the FDA regarding compounding or recalls? If so, what was the outcome? Are records on file?
- 4. What types of compounds are being made?
- 5. Is DEA license active and in good standing?
- 6. What insurance contracts are currently held?
- 7. What drug wholesalers contracts are currently held?
- 8. On average, how much inventory is kept in stock (traditional and chemical)? How much inventory was expired out previous year?
- 9. What equipment does the pharmacy currently have (Workstations, Lab/Compounding, etc)?
- 10. Is the compounding area USP compliant (USP 800)? If not, what needs to be updated to meet 800 compliance?
- 11. What Pharmacy software is currently being used? Is the same software used for Rx processing, compounding, POS?
- 12. Does the current lease allow for renovations? What are stipulations?
- 13. What volume of controlled substances do they dispense per month? Per year?
- 14. How many of the staff are willing to stay (PIC, Staff Pharmacist, Technicians, etc)?





Case 5:23-cv-04357-NW Document 130-2 Filed 06/23/25 Page 41 of 63

From: "Sameer Padhye" <spadhye@nsprxlv.com>

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Travel/Requested Information **Date:** Wed, 21 Jun 2023 01:03:32 +0000

Importance: Normal

From: Brian Woods <BWoods@nsprxlv.com>

Sent: Tuesday, May 9, 2023 12:26 PM

To: May Sana <msana@nsprxlv.com>; Sameer Padhye <spadhye@nsprxlv.com>; Brian Woods <BWoods@nsprxlv.com>

Subject: Re: Travel/Requested Information

Oak Ridge Pharmacy 854 Main Street West Oak Ridge, Tn. 37830

Riddle Drugs Oak Ridge, Tn. Oliver Springs, Tn.

Rocky Hill Pharmacy 7660 S Northshore Drive Knoxville, Tn. 37919

Tri-Star Pharmacy 10205 Kingston Pike Knoxville, Tn. 37922

Volunteer Pharmacy 2559 Willow Point Way Knoxville, Tn. 37931

Heartland Apothecary Compounding 9947 Kingston Pike Knoxville, Tn. 37922

Village Pharmacy 2541 E Broadway Ave Maryville, Tn. 37804

Smoky Mountain Compounding 958 Dolly Parton Pkwy Sevierville, Tn. 37862

Mac's Pharmacy 125 S Peters Rd. Knoxville, Tn. 37923

P3 Compounding 8848 Cedar Springs Lane Knoxville, Tn. 37923 EXHIBIT
28



#16002.1

Leach Pharmacy 960 E Tri County Blvd Oliver Springs, Tn. 37840

Procompound 527 N State of Franklin Rd. Johnson City, Tn. 37604

MD Pharmacy 1467 W Morris Blvd Morristown, Tn. 37813

Fountain RX 2825 W Andrew Johnson Hwy Morristown, Tn. 37914

Crescent Center Pharmacy 228 N Fairmont Ave. Morristown, Tn. 37814

Riggs Pharmacy 2636 Jacksboro Pike Jacksboro, Tn. 37757

Compounding Pharmacy of America 7240 Kingston Pike Knoxville, Tn. 37919

Jabo's Pharmacy 602 E Broadway Street Newport, Tn. 37821

Anderson Compounding 310 Bluff City Hwy Bristol, Tn. 37620

Munsey Pharmacy 106 Administration Road Oak Ridge, Tn. 37930

Kind regards, Brian Woods, FACMPE

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Updated Tn. Sales Prospects **Date:** Wed, 21 Jun 2023 00:32:18 +0000

Importance: Normal

From: Brian Woods < BWoods@nsprxlv.com>

Sent: Friday, May 19, 2023 7:00 AM

To: Sameer Padhye <spadhye@nsprxlv.com>; Rayne Bridges <rbridges@nsprxlv.com>; Brian Woods

<BWoods@nsprxlv.com>

Subject: Re: Updated Tn. Sales Prospects

HHA

Maxim

Hand N Hand

Quality

Home Helpers

Professional Case Management

CNS Cares

Home Keepers

Clinch River Home Health

BrightStar Care

UT Home Health

Covenant Home Health

NHC Home Health

Comfort Keepers

PCM

Nuclear Care Partners

Patriot

Synergy

Tri- Cities: (Johnson City, Kingsport, Bristol)

Amedysis

Providence

Sentinel

Ballad

Home Instead

Legacy

Adoration

HHome Cares

In Home

CenterWell

Care Central

Wellmont

Bristol Home Health





Oneida : Volunteer

Maryville: LHC Home Instead

Home msteac

Morristown: Interim

Jefferson City: CNS Cares

Newport: Smoky Mountain

Chattanooga:
Home Health of East Tennessee
At Home
BrightStar Care
CenterWell
HomeCare Solutions
Erlanger ContinuCare

Cleveland: Eagle

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Pharmacy Partnership

Date: Wed, 21 Jun 2023 00:33:08 +0000

Importance: Normal

From: Brian Woods <BWoods@nsprxlv.com> Sent: Thursday, May 18, 2023 3:38 PM To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Re: Pharmacy Partnership

Sameer,

I have included a few links regarding g this pharmacy. I have a follow up call with Jarod the pharmacy owner tomorrow so I will try to find out additional information.

https://npidb.org/organizations/suppliers/community-retail-pharmacy_3336c0003x/1326760638.aspx

https://npino.com/pharmacy/1326760638-music-city-pharmacy-%26-compounding%2C-llc/

Kind regards, Brian Woods, FACMPE

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From: Sameer Padhye <spadhye@nsprxlv.com> Sent: Thursday, May 18, 2023 6:33:18 PM To: Brian Woods <BWoods@nsprxlv.com> Subject: Re: Pharmacy Partnership

Brian,

Thanks. That will be great.

Can you create or send a quick profile on the pharmacy?

More details to see if they fit our requirements.

Sameer

From: Brian Woods <BWoods@nsprxlv.com>
Sent: Thursday, May 18, 2023 2:11 PM
To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Re: Pharmacy Partnership

Sameer,

I have spoke to the owner of Music City Compounding pharmacy in Nashville and he is very interested in speaking to us about a partnership or selling. He currently has PBM contracts and is currently licensed in Tennessee. He would like to possibly schedule a zoom call on Monday late afternoon or evening central time zone if possible.



Case 5:23-cv-04357-NW Document 130-2 Filed 06/23/25 Page 46 of 63

Kind regards, Brian Woods, FACMPE

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Music City Pharmacy & Compounding

Date: Wed, 21 Jun 2023 00:31:33 +0000

Importance: Normal

From: Brian Woods <BWoods@nsprxlv.com>

Sent: Friday, May 19, 2023 11:09 AM

To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Re: Music City Pharmacy & Compounding Jarod Juillerat, Pharm.D.; Susan Gupton, Pharm.D. Music City Pharmacy & Compounding, LLC 1900 Patterson St, STE 200 Nashville, TN 37203

Nashville, TN 3720 p 615-750-2707 f 615-750-2695

cell: 205-821-3521 (Jarod's Personal cell)

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Music City Pharmacy & Compounding

Date: Wed, 21 Jun 2023 00:31:57 +0000

Importance: Normal

From: Brian Woods < BWoods@nsprxlv.com>

Sent: Friday, May 19, 2023 8:37 AM

To: Sameer Padhye <spadhye@nsprxlv.com>; Brian Woods <BWoods@nsprxlv.com>

Subject: Re: Music City Pharmacy & Compounding

I just spoke with Jarod the owner of Music City Pharmacy & Compounding and he gave me the following information. New pharmacy started in December 2022 with two pharmacist employees. He is currently doing non sterile compounding with filling ten compounds per day. He currently has PBM contracts with all major carriers except for DOD Tricare, Humana and Navatis. He is currently only licensed in Tennessee but is very open to discussing a partnership or selling the pharmacy. He would like to possibly schedule a zoom call for either 1:00 p.m. or 5:00 p.m. Central time zone on Monday 5/22/23 if not we can look at other days next week.

Kind regards, Brian Woods, FACMPE

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: PROCOMPOUNDING PHARMACY

Date: Wed, 21 Jun 2023 01:04:19 +0000

Importance: Normal

From: Brian Woods < BWoods@nsprxlv.com>

Sent: Monday, May 8, 2023 9:20 AM

To: Sanjiv Dhawan <sdhawan@nsprxlv.com>; Sameer Padhye <spadhye@nsprxlv.com>

Subject: Fwd: PROCOMPOUNDING PHARMACY

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From: Jessica Patrone < Jessica. Patrone@procompounding.com>

Sent: Monday, May 8, 2023 11:58 AM **To:** Brian Woods <BWoods@nsprxlv.com> **Subject:** PROCOMPOUNDING PHARMACY

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**

Hi Brain,

It was a pleasure speaking with you today. This is my email address. Feel free to contact me however you like. I also texted my cell number, but just in case you didn't get it, it's 239-851-7317.

Thanks,

Jessica Patrone Pharm. D.

President/Owner, Procompounding, LLC

Procompounding Pharmacy

527 N State of Franklin Road, Suite 2

Johnson City, TN 37604

www.ProCompounding.com

Phone: 1-855-975-0597 ex: 2089

Fax: 1-423-975-6304

Jessica.Patrone@ProCompounding.com

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To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: procompoundingQuestion Answer Attachment to Support

Date: Wed, 21 Jun 2023 00:39:10 +0000

Importance: Normal

Attachments: validation_report.xlsx; questions_and_answers.xlsx; SOP_2022_-_Combined_(2).pdf; Intake_policy_and_procedures_(5).pdf;

p_p_antikickback.docx; PCAB_LETTER_2022.pdf; PCAB_inspection_2022.pdf; Final_SOF_-

_59903_ProCompounding_LLC_EDCT_43313, Johnson_City,_TN,_20220504.pdf; Certificate_-_ProCompounding_LLC_59903.pdf; PCAB_Accreditation_Letter_2019.pdf; current_tn_inspection_2021.pdf; TNBOP_2021_ProCompounding_JC_USP_795_120621.xlsx;

917581.pdf; 917575.pdf; 899289.pdf; 2883.001.pdf; 2882.001.pdf

From: Sanjiv Dhawan <sdhawan@nsprxlv.com>

Sent: Thursday, May 18, 2023 6:05 AM
To: Sameer Padhye <spadhye@nsprxlv.com>

Subject: Fw: procompoundingQuestion Answer Attachment to Support

saved this all to the expansion folder on dropbox

Sanjiv S. Dhawan Founder, CEO & GC National Specialty Pharmacy LLC

m. 650.248.3100

3022 West Post Road Las Vegas, NV 89012

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From: Stuart Koszer <skoszer@nsprxlv.com> Sent: Wednesday, May 17, 2023 6:57 PM To: Sanjiv Dhawan <sdhawan@nsprxlv.com>

Subject: Fwd: procompoundingQuestion Answer Attachment to Support

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From: Jessica Patrone < Jessica.Patrone@procompounding.com>

Sent: Wednesday, May 17, 2023 5:33:06 PM

To: Stuart Koszer < skoszer@nsprxlv.com>

Subject: procompoundingQuestion Answer Attachment to Support

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Question Attachment to Support Answer Traditional represent 12.5% compounds 77.4%, other 10.1% (otc, 1. Mix of Rxs supplements, devices etc.) validaton report 2. RX counts average since Jan to date: 2029 RXs per month validation report 3. Controlled Substances CII-0%, CIII-V-11.3% (testosterone, ketamine, gabapentin) validation report 4. How many CII per month validation report 5. CII percentage of total RXXs and percentage of all controls validation report 6. Does pharmacy compound CII no 7. Does pharmacy compound CSP 8. Does pharmacy compound CHSP yes. 800 compliant SOP for hazardous compounding

9. Does pharmacy compound CNSP

yes. 795 compliant

we perform 3rd party analysis to validate processes and validate

10. Does pharmacy perform 3rd party analysis of

we perform 3rd party analysis to validate processes and validate 10. Does pharmacy perform 3rd party analysis of employee training. This is part of employee competentcies We don't extend BUD beyond current USP 795 standards

3rd party analysis and SOP

SOP for compounding, USP 795 inspection 2021

(last inspection), PCAB accreditation 2022

#16182.1

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11. Who does the pharmay use for 3rd party testing ARL, stock formulations are tested 3rd party analysis 12. Does the pharmay supply compounded product for resal to a provider 13. Does the pharmacy provide compunded we bill and ship some compounds to provider offices, but every RX preparations for dispensin as part of a program is pursuant to a patient RX API/Bases: PCCA, Medisca, Fagron/Humco/Letco, D'armerica, Willow Birch Supplies: Amazon, Tacy Medical, Uline, Medisca, PCCA, Berlin Packaging, US Plastics, Medline, Integral RX supplies, 14. Who are the API, base and supplies vendors premium vials, Royal Bag, Sams Club 15. State Board of pharmacy inspection last inspection 12/21- due now for another inspection 2021 inspection, 795 inspection 16. Any BOP discipline 17. Any DEA investigations nο 18. Any FDA investigations no 19. Pharmacy Certification yes- PCAB PCAB accreditation 2022 PCAB for at least 9 years. Perfect inspection reports on the last PCAB inspection report, PCAB accreditition letter 20. If so, how long certified? When is recert due? two. Recert due 5/25 Primary: Smith Drug Secondary: Masters, Integral, Auburn, Anda, 21. Primary and Secondary vendors Parmed, Smartsource 22. Part of buying group 23. Primary Wholesaler contract or purchase agreement no 24. under contract with primary wholesaler no 25. rebates from wholesalers no 26.PSA0 ESI, OptumRx, CVS/CRK, Humana, Navitus, Welldyne, TN medicaid, 27. Third Party contract NC medicaid, Southern Scripts, Tricare, scriptcare 28. 3rd party contracts independent of PSAO copy of audit -optum sumbitted- waiting for 29. 3rd party audits OptumRx yearly audit, CVS desk audit results 30. Pharmacy System used **RX** Dispense 31. POS systen Cashier live 32. payment processor Celero 33. OTC mix and gross margin 0.71% P&L previously sent wellevate (emerson ecologics), Smith Drug, Metagenics, Ortho 34. OTC suppliers Molecular, Pure Encapsulations

35. Local Provider relationships36. Adhere to antikickback

Jessica Patrone Pharm. D.

President/Owner, Procompounding, LLC Procompounding Pharmacy 527 N State of Franklin Road, Suite 2 Johnson City, TN 37604 www.ProCompounding.com

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Jessica.Patrone@ProCompounding.com

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collaborative practice agreement ivermectin

yes, OIG compliant

collaborative practice agreement SOP- intake PP

SOP Anti-kickback

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Randy Martin: Heartland Apothecary

Date: Wed, 21 Jun 2023 01:02:52 +0000

Importance: Normal



From: Randy Martin <randymartinpharmd@gmail.com>

Sent: Wednesday, May 10, 2023 4:45 PM
To: Sameer Padhye <spadhye@nsprxlv.com>
Subject: Re: Randy Martin: Heartland Apothecary

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Hi Sameer,

No worries at all. I hope you all were able to find a good partner.

I honestly had no intention to sell my business for at least another 7-8 years. But after meeting with you and Brian I felt like you all would be great to work with so I was definitely considering it.

Definitely keep in touch. I would love to work with you in the future if any opportunities present themselves.

Sincerely, Randy

On May 10, 2023, at 6:59 PM, Sameer Padhye spadhye@nsprxlv.com> wrote:

Randy,

Hope you are doing well.

We have given serious consideration to the information you have sent to us. I have discussed this with my CEO and owner of the pharmacy. Currently, his focus is mainly on patients with insurance and white card. This means we will need all PBM credentials. You have a great business but it is cash only, and getting those PBM credentials could take 6 to 9 months' time.

For those reasons, we can not make an offer to acquire your business.

On personal note, I liked you and your business, and I believe it has a lot of potential to grow. Let's stay in touch and may be our paths will cross again soon.

Thanks, and sorry it did not work out this time.

Sameer

From: Randy Martin <randymartinpharmd@gmail.com>

Sent: Friday, May 5, 2023 6:07 AM

To: Sameer Padhye <spadhye@nsprxlv.com> **Subject:** Randy Martin: Heartland Apothecary



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Updated P&L for Heartland Apothecary

> On May 2, 2023, at 8:41 PM, Randy Martin < randymartinpharmd@gmail.com wrote:

> < Profit Loss 2022.pdf> < Profit Loss 2023.pdf>

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: Randy Martin: Heartland Apothecary

Date: Wed, 21 Jun 2023 01:06:05 +0000

Importance: Normal

Attachments: 04_2023_P&L_-_Heartland.pdf

From: Randy Martin <randymartinpharmd@gmail.com>

Sent: Friday, May 5, 2023 6:07 AM

To: Sameer Padhye <spadhye@nsprxlv.com> **Subject:** Randy Martin: Heartland Apothecary

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Updated P&L for Heartland Apothecary

> On May 2, 2023, at 8:41 PM, Randy Martin <randymartinpharmd@gmail.com> wrote:

>

> < Profit Loss 2022.pdf> < Profit Loss 2023.pdf>





Heartland Apothecary

Profit and Loss April 2023

	T	TOTAL	
	APR 2023	JAN - APR, 2023 (YTD	
Income			
Sales	155,593.86	686,630.8	
Total Income	\$155,593.86	\$686,630.84	
Cost of Goods Sold			
Cost of Goods Sold	35,508.39	126,311.60	
Total Cost of Goods Sold	\$35,508.39	\$126,311.60	
GROSS PROFIT	\$120,085.47	\$560,319.2	
Expenses			
Accounting Fees	620.00	2,480.0	
Advertising & Marketing	144.21	144.2	
Amortization Expense	5,481.00	21,924.00	
Auto Expense	41.04	124.6	
Bank Charges & Fees	145.00	645.0	
Charitable Contributions		20.6	
Cleaning Expense	5,180.00	5,900.0	
Contractors	4,160.00	22,250.0	
Depreciation Expense	0.00	3,173.7	
Employer Paid Life Insurance	0.00	1,708.4	
Insurance	724.50	2,786.0	
Owner Health Insurance	625.00	2,500.0	
Total Insurance	1,349.50	5,286.0	
Interest Paid	2,859.06	11,347.7	
Job Supplies	967.90	2,404.2	
Licenses and Fees	33.100	700.0	
Meals & Entertainment	427.58	1,326.8	
Merchant Services Fees	7,026.90	26,199.8	
Office Expense	540.95	2,592.3	
Office Supplies	1,420.60	1,552.3	
Payroll Expenses	1,420.00	1,002.0	
Company Contributions			
Retirement	515.08	2,201.9	
Total Company Contributions	515.08	2,201.9	
Taxes	2,366.76	12,859.8	
Wages	30,586.85	138,663.3	
Total Payroll Expenses	33,468.69	153,725.1	
Postage & Delivery Rent & Lease	3,423.56	16,228.8	
	6,457.00	25,828.0	
Repairs & Maintenance	602.81	5,083.2	
Retirement Admin Fees		1,100.0	
Security System	220.00	220.0	
Software Expense	2,173.83	7,086.6	
Sterilization	1,600.00	1,600.0	

Heartland Apothecary

Profit and Loss April 2023

	TOTAL	
	APR 2023	JAN - APR, 2023 (YTD)
Taxes & Licenses	861.00	1,782.45
Telephone	71.34	285.69
Training & Education		329.98
Utilities	1,131.15	4,084.24
Total Expenses	\$80,373.12	\$327,134.47
NET OPERATING INCOME	\$39,712.35	\$233,184.77
Other Income		
TNDOR Vendor Compensation Discount 2022-2023	25.00	100.00
Total Other Income	\$25.00	\$100.00
NET OTHER INCOME	\$25.00	\$100.00
NET INCOME	\$39,737.35	\$233,284.77

To: "spadhye50@gmail.com" <spadhye50@gmail.com>

Subject: Fw: McKesson RxOwnership

Date: Wed, 21 Jun 2023 01:25:38 +0000

Importance: Normal

Attachments: 1050 Oakridge Turnpike Oakridge, TN.xlsx;

1050 Oakridge Turnpike Oakridge, TN.docx

Inline-Images: image002.png; image003.png; image001.png



From: Stuart Koszer <skoszer@nsprxlv.com> Sent: Monday, April 24, 2023 8:12 AM

To: Sanjiv Dhawan <sdhawan@nsprxlv.com>; Sameer Padhye <spadhye@nsprxlv.com>

Subject: FW: McKesson RxOwnership

"A leader that won't listen to others will eventually be surrounded by people that have nothing to say." -Andy

Stanley

Stuart J. Koszer, RPh.

Pharmacist and Chief Strategy and Deployment Officer



National Specialty Pharmacy LLC Cell 702-480-9074 | Pharmacy 702-832-3320 3022 W Post Rd

Las Vegas, NV 89118

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From: LeBlanc, Gary < Gary. LeBlanc@McKesson.com>

Date: Saturday, April 22, 2023 at 8:20 AM

To: Stuart Koszer <skoszer@nsprxlv.com>, Miller, Cory R <Cory.Miller2@McKesson.com>

Cc: Glinka, Kacey <Kacey.Glinka@McKesson.com>, LeBlanc, Gary <Gary.LeBlanc@McKesson.com>

Subject: RE: McKesson RxOwnership

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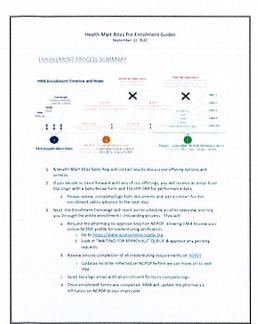
Hi Stuart,

Good talking yesterday.

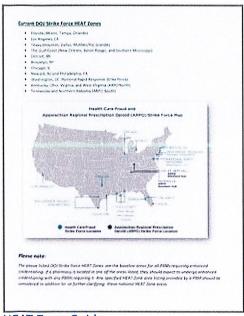
Here is a site analysis of the area. I stretched it out 15 miles just to grab a bunch of data for you since your model isn't the stereotypical retail rx. Let me know if you have any questions about it.

Also I there is some info on heat zones below. If the other person you are speaking to is interested in selling a location, we can definitely do a valuation model to get a ballpark area on what it is worth and help walk thru process. The HMA pre-enrollment guides just provides some contact info along with do's and don't once we would get to that stage.

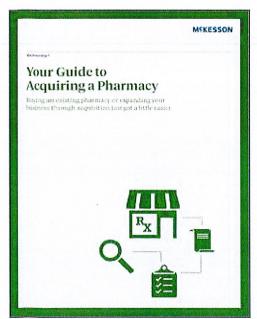




HMA Pre Enrollment Guide - Ownership Changes 9.15.22



HEAT Zone Guide



RxOwnership Acquiring a Pharmacy Guide

Let me know if there is anything else we can do to help.

Thanks,

Gary LeBlanc Vice President RxOwnership, Southeast Region | t 409.499.2752 | f 303-930-5591 | McKesson Pharmaceutical Solutions and Services

RxOwnership by McKesson | 6555 State Highway 161, Las Colinas, TX 75039 | www.rxownership.com

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From: LeBlanc, Gary < Gary. LeBlanc@McKesson.com>

Sent: Tuesday, April 11, 2023 8:11 AM

To: Stuart Koszer <skoszer@nsprxlv.com>; Miller, Cory R <Cory.Miller2@McKesson.com>

Cc: Glinka, Kacey < Kacey. Glinka @ McKesson.com >; LeBlanc, Gary < Gary. LeBlanc @ McKesson.com >

Subject: RE: McKesson RxOwnership

Hi Stuart,

No worries about having to reschedule and sorry to hear about your illness and hospitalization! Here is a link to schedule something when you start feeling better and are released.

Stuart: Gary discussion

Get well soon!

Thanks.

Gary LeBlanc Vice President RxOwnership, Southeast Region | t 409.499.2752 | f 303-930-5591 | McKesson Pharmaceutical Solutions and Services

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From: Stuart Koszer < skoszer@nsprxlv.com>

Sent: Monday, April 10, 2023 6:20 PM

To: LeBlanc, Gary < Gary.LeBlanc@McKesson.com; Miller, Cory R < Cc: Glinka, Kacey < Kacey.Glinka@McKesson.com; LeBlanc, Gary < Gary.LeBlanc@McKesson.com>

Subject: [EXTERNAL] Re: McKesson RxOwnership

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Gary,

I am presently in the hospital and need to reschedule our call.

Barring any serious disaster, I should be out by the end of the week.

Let's try to schedule something for next week.

I am so sorry if this causes any issues.

Get Outlook for iOS

From: LeBlanc, Gary < Gary.LeBlanc@McKesson.com >

Sent: Friday, April 7, 2023 1:56:52 PM

To: Stuart Koszer <<u>skoszer@nsprxlv.com</u>>; Miller, Cory R <<u>Cory.Miller2@McKesson.com</u>>

Cc: Glinka, Kacey < Kacey < Gary.LeBlanc@McKesson.com > LeBlanc, Gary < Gary.LeBlanc@McKesson.com

Subject: RE: McKesson RxOwnership

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Hi Stuart,

I checked and the only thing I currently have showing open to sell is about two hours away. I am also reaching out to the field to see if they have heard of anyone who may be interested. As we keep going thru this year, I am getting more people who are saying they are ready now vs slowly wanting to exit.

I'll have more info for our conversation.

Thanks,

Gary LeBlanc Vice President RxOwnership, Southeast Region | t 409.499.2752 | f 303-930-5591 | McKesson Pharmaceutical Solutions and Services

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From: Stuart Koszer < skoszer@nsprxlv.com >

Sent: Friday, April 7, 2023 11:42 AM

To: LeBlanc, Gary < Gary.LeBlanc@McKesson.com >; Miller, Cory R < Cory.Miller2@McKesson.com >

Cc: Glinka, Kacey < <u>Kacey.Glinka@McKesson.com</u>> **Subject:** [EXTERNAL] Re: McKesson RxOwnership

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Gary,

Are there any other Pharmacy's, that you know of, in the Oak Ridge area that might be for sale? Might as well try and cover all bases.

"A leader that won't listen to others will eventually be surrounded by people that have nothing to say." -Andy Stanley

Stuart J. Koszer, RPh.

Pharmacist and Chief Operating Officer

SPECIALTY PHARMACY

National Specialty Pharmacy LLC Cell 702-480-9074 | Pharmacy 702-832-3320 3022 W Post Rd

Las Vegas, NV 89118

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From: "LeBlanc, Gary" < Gary.LeBlanc@McKesson.com>

Date: Thursday, April 6, 2023 at 5:39 PM

To: "Miller, Cory R" < Cory.Miller2@McKesson.com>, Stuart Koszer < skoszer@nsprxlv.com>

Cc: "Glinka, Kacey" < Kacey. Glinka @McKesson.com >, "LeBlanc, Gary" < Gary. LeBlanc @McKesson.com >

Subject: RE: McKesson RxOwnership

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Thanks Cory and Hi Stuart,

It has been a while since we spoke (think last Sept).

My schedule has been packed but will attempt to contact you at 702-480-9074.

Also, if it is easier to schedule time than see if we can randomly connect, here is a link to my calendar for you to schedule time to discuss.

Stuart: Gary follow up

Thanks,

Gary LeBlanc Vice President RxOwnership, Southeast Region | t 409.499.2752 | f 303-930-5591 | McKesson Pharmaceutical Solutions and Services

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From: Miller, Cory R < Cory.Miller2@McKesson.com>

Sent: Thursday, April 6, 2023 12:16 PM

To: Stuart Koszer <<u>skoszer@nsprxlv.com</u>>; LeBlanc, Gary <<u>Gary.LeBlanc@McKesson.com</u>>

Subject: RE: McKesson RxOwnership

Stuart,

It was great speaking with you this morning. As mentioned, Gary LeBlanc is my counterpart covering the Tennessee market. He can be reached directly at 409-499-2752.

@LeBlanc, Gary,

Stuart Koszer is the COO at National Specialty Pharmacy in Las Vegas. They are looking at acquiring Jefferson Compounding Center in Tennessee. I've listed a few notes below from my call with Stuart:

- The current business is largely compounding with a little cash business.
- Pharmacy has a diner
- Stuart and CEO visiting the pharmacy next week
- Seller is asking \$400k for pharmacy and diner

Can you please reach out to Stuart regarding the opportunity? He can be reached directly at 702-480-9074. Thanks,

Cory Miller

Vice President, RxOwnership | m 619.807.9257 | f 619.374.1389 | cory.miller2@mckesson.com

Pharmaceutical Solutions and Services

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From: Stuart Koszer < sent: Wednesday, April 5, 2023 1:16 PM

To: Miller, Cory R < <u>Cory.Miller2@McKesson.com</u>> **Subject:** [EXTERNAL] Re: McKesson RxOwnership

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Yes, perfect.

"A leader that won't listen to others will eventually be surrounded by people that have nothing to say." -Andy Stanley

Stuart J. Koszer, RPh.

Pharmacist and Chief Operating Officer



National Specialty Pharmacy LLC Cell 702-480-9074 | Pharmacy 702-832-3320 3022 W Post Rd

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Las Vegas, NV 89118

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From: "Miller, Cory R" < Cory.Miller2@McKesson.com>

Date: Wednesday, April 5, 2023 at 1:05 PM **To:** Stuart Koszer < skoszer@nsprxlv.com **Subject:** Re: McKesson RxOwnership

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Yes, my apologies. 10am PST. Is your cell the best number to reach you?

Thanks, Cory Miller VP, RxOwnership M. 619-807-9257 F. 619-374-1389

To: Miller, Cory R < <u>Cory.Miller2@McKesson.com</u>> **Subject:** [EXTERNAL] Re: McKesson RxOwnership

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Cory,

I am available tomorrow at 10am. I assume that is 10am PDT?

"A leader that won't listen to others will eventually be surrounded by people that have nothing to say." -Andy Stanley

Stuart J. Koszer, RPh.

Pharmacist and Chief Operating Officer

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From: "Miller, Cory R" < Cory.Miller2@McKesson.com>

Date: Wednesday, April 5, 2023 at 1:00 PM

Case 5:23-cv-04357-NW Document 130-2 Filed 06/23/25 Page 63 of 63

To: Stuart Koszer < skoszer@nsprxlv.com>

Subject: McKesson RxOwnership

** Notice, this email is from an External Source. Use caution when clicking links or opening attachments ** Hi Stuart,

Thank you for your interest in RxOwnership. My name is Cory Miller and I am responsible for the RxOwnership division of McKesson for the West Region.

RxOwnership is a no-fee confidential service, assisting buyers and sellers through ownership transitions. We can supply assistance with business valuations, individualized matching services, market intelligence, as well provide introductions to pharmacy specific financial institutions that can assist with the capital business loan requirements.

If you are in the process of, or have interest in buying or selling a pharmacy, or looking for guidance on your business financials I would be happy to help answer questions you have and assist you through the process. Are you available tomorrow at 10am or next week to connect by phone? Thanks,

Cory Miller

Vice President, RxOwnership | m 619.807.9257 | f 619.374.1389 | cory.miller2@mckesson.com

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